

PARTICLE PHYSICS PROJECTS RISK PROFORMA													
Ref	Risk Description	Potential impact on project	Inherent Risk Score			Existing Controls	Mitigating factors	Residual risk score			Comment	Cost if risk realized	Proposed Action
			L	I	LxI			L	I	LxI			
WP1.1	Failure of ECAL wafer fabrication	Loss of some ECAL layers leading to less useful data	2	2	4	Non-UK: Sourcing wafers from four manufacturers	All layers populated but only 2/3 complete transverse.	2	1	2	Retired Apr 2007	None	
WP1.2a	Failure of AHCAL system	Loss of data for simulation comparisons	2	2	4	Non-UK: Technical Board reviews every six months	System already running and test beam data taken	1	2	2	Retired Apr 2007	None	
WP1.2b	Failure of DHCAL systems	Loss of data for simulation comparisons	3	1	3	Non-UK: Technical Board reviews every six months		3	1	3		None	
WP1.3	Extended beam test period required due to problems with calorimeters, beams or DAQ	Higher travel costs	2	1	2	Thorough testing of equipment before shipping. Visit beam areas and understand environment before beam test	We have budgetted for around £1k/week for the beam test	4	2	8	UK contribution now at a low level	£5k	
WP2.1	Failure of VFE ASIC production so no chips available for PCB test	Non-verification of ASIC by time of TDR	1	2	2	Non-UK: Review ASIC design before each fabrication round		1	2	2	Retired June 2008 (UK withdrawn)	None	
WP2.2	Not able to find manufacturer for 1.5m PCBs	Study not completed in time for TDR	2	2	4	Investigate several PCB manufacturers	Rely on smaller PCB stitching techniques, which may become the baseline in any case	2	2	4	Retired Sep 2007 (will use stitched PCBs)	None	
WP2.3	Delays in sourcing off-detector receiver components	Delays in tests	1	2	2	Consider alternative components and/or suppliers	Continue work with partially completed engineering version of boards	1	2	2	Retired Jun 2008 (ODR operational)	None	
WP3.1	Failure of sensor fabrication round	Three to four month delay in schedule and extra cost to remake	2	2	4	Regular design reviews according to ISO9000 specifications	Prepare tests before fabrication complete so major errors can be identified immediately	2	2	4	No longer relevant; no time for a further round before end of project	None	
WP4.1	Failure to develop suitable techniques for large-scale assembly	UK does not construct detector	1	5	5		Feed back to electronics/mechanical designers to modify slab design to simplify assembly	1	5	5	Removed Jun 2008 due to budget cuts; UK will not deliver	None	
WP5.1	No significant use of UK algorithms outside UK	Loss of influence/leadership in medium term	2	2	4	Ensure algorithms widely used by UK groups, increases exposure	UK groups work well together and collaborate with groups around world	1	1	1	Retired Jun 2008 (PFA now de facto standard)	None	
WP5.2	UK studies make no significant impact on overall detector design	Loss of influence/leadership in medium term	2	2	4	Ensure studies performed are written up and included in detector concept reports	Process already started, e.g. for LDC	2	2	4	Removed Jun 2008 due to budget cuts; UK will not deliver	None	
All.1	Delays/problems with RA appointments	Less impact on projects	2	1	2	Schedule recruitment period well in advance	All new project RAs are now in post	2	1	2	Retired Jan 2007	None	
All.2	Loss of staff with required skills	Loss of expertise mid-way, causing delays	3	2	6	Ensure personnel work closely with other UK colleagues so no one individual alone has critical knowledge	People in post can step in	3	1	3	Retired Jun 2008 (project nearing end, UK will not deliver in some areas)	None	
All.3	Illness of staff in critical positions	Reallocation of effort causing delays	2	2	4	As above		2	1	2		None	
L = Likelihood on scale of 1, 2, 3, 4 where 1 is low.													
I = Impact on scale of 1, 2, 3, 5 where 1 is low.													
High risk is a score greater than 8													
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